



PAN AFRICAN ACAPACITY BUILDING PROGRAMME (PACBP)

And

PROJECT PREPARATION AND DEVELOPMENT FACILITY (PPDF)

CAPACITY BUILDING PARTNERSHIP

ADVANCED PROJECT MANAGEMENT SHORT COURSE

Date: 26 – 30 August 2019

REPORT

Prepared By:

PACBP Programme Management Unit (PMU)

1. INTRODUCTION

This report presents highlights from the five-day Advanced Project Management Short Course held at the Development Bank of Southern Africa (DBSA) premises in Midrand, South Africa. The report is a summary of main subjects covered and participants' responses and feedback from the training delivered through the DBSA subject matter experts.

2. BACKGROUND

During 2015, the PACBP partnered with the European Union-funded SADC Project Preparation and Development Facility (PPDF) to provide targeted training for the SADC region. Advanced Project Management five-day course was scheduled as part of the SADC PPDF capacity building initiative. The DBSA was brought to deliver the training and they roped in some of their experts within the Bank and externally as well. The Risk division is playing a major role in the operations of the Bank especially in the Risk identification, analysis and mitigation in the project preparation value chain. The PACBP recommended working with the various division in the Bank because of the diverse expertise and practical regional case studies that are in possession of DBSA. The other reason was that the course required a balanced mix of theoretical, practical application, and experiential illustrations of the subject, and Risk division was the relevant department to deliver a practical short seminar of this type.

3. OVERVIEW OF MAIN ISSUES COVERED IN THE COURSE

The following are among some of the leading topics addressed during this intensive five day course:

- Project preparation opportunities and challenges.
- The VUCA environment and how it impacts project preparation functions
- Project Preparation Lifecycle
- Risk Identification, analysis and mitigation in the project preparation values chain.
- Balancing Risk and reward.
- How enhanced the risk culture positions your projects for success.
- Project Preparation –Lessons Learnt
- Case Studies
- Numerous practical examples and illustrations by the facilitator/trainer.

4. EVALUATION FORMS: SYNOPSIS OF DELEGATES' FEEDBACK

Some of the leading views given to the PACBP and facilitation team through the Evaluation Forms were the following:

- There is need for more time for the course.
- More details are needed with step-by-step guidelines for project execution.
- Among the subjects that delegates wanted to see more of the practical case studies. :
 - Project Preparation
 - Risk Identification and analysis
 - Risk assessment

- Technical Assessment of Risk
- Inherent risk of the project
- Understanding the Legal Framework.
- Proper interpretation facilities.
- Transportation and accommodation need some improvements.

The following countries participated in this: Angola, Botswana, DRC, Eswatini, Madagascar, Malawi, Mauritius, Mozambique, Namibia, Tanzania, Zambia, Zimbabwe and South Africa

Lesson Learnt

- Communication between SADC office and PACBP need to be enhanced.
- Confirmation forms and CV need to be submitted on time by the delegates.
- Logistical matters hotel to be changed as it does not transport delegates to the mall for shopping.
- Interpretation and translation services was available , payed by the SADC Botswana office

5. CONCLUSION

The Advanced Project Management course was a success with the majority of the delegates indicating satisfaction with the level of the course and some delegates indicated that they need more information on specific subjects and more time and case studies be prioritised.



SADC PPDF – Training on Advanced Project Management
26 – 30 August 2019, Midrand , RSA

ANNEXURE

See separate attachment for Evaluation Feedback from delegates